

## CURRICULUM VITAE



- 1 Current Position : Lecturer and Consultant
- 2 Name : Bramantyo DJOHANPUTRO
- 3 Nationality : Indonesian
- 4 Personal address : Jl. Menteng Raya no. 9  
Jakarta 10340  
Phone: 0816 1337213  
Fax: 021 3909311  
Email: [brm@lppm.ac.id](mailto:brm@lppm.ac.id)
- 5 Education : - PhD in Accounting and Finance, Department of Accounting and Finance, Business School, The University of Birmingham, England, October 1994 – January 1998.  
- MBA in International Banking and Finance, Business School, The University of Birmingham, England, October 1992 – October 1993  
- BSc (S-1) majoring in Chemistry Department of Chemistry, Institut Teknologi Bandung, August 1982 – March 1987
- 6 Training : - *CEO Program, Penang, Malaysia, November 2007.*  
- *Operational Risk Management*, Indonesian Risk Professional Association  
- *Capital adjustment for Risk-Based Capital*, Indonesian Risk Professional Association  
- *Corporate Directorship*, IICD, Jakarta, 14 – 16 January 2003  
- *Certified Islamic Financial Analyst-CIFA*, University of Indonesia, April - June 2000  
- *Case Writing Workshop*, AIMIACE – PPM, 17 – 21 March 2003  
- *Case Teaching Workshop*, ADGAM – CIDA, 11–14 December 2002  
- *DBA: Diploma in Business Administration*, The University of Birmingham, 1991 – 1992  
- *Management Trainee*, Lembaga Manajemen PPM, 1987 – 1988  
- *Total Quality Control*, Lembaga Manajemen PPM, 1989  
- *Training for Trainers*, 1988, Lembaga Manajemen PPM, 1989  
- *Decision Making for Managers*, Lembaga Manajemen PPM, 1988  
- *Management Consulting Skills*, Lembaga Manajemen PPM, 1988
- 7 Languages : - Indonesian – fluent  
- English – fluent  
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- 8 Memberships : - IICD: Institute of Indonesian Corporate Directorship  
- IRPA: Indonesian Risk Professional Association  
- IBBA: Indonesian British Business Association  
- IFEA: Indonesian Financial Executive Association
- 9a Employer: International : - UN habitat: October 2005 – September 2006, Financial Modeling of Slump Upgrading Facilities in Indonesia  
- Asian Development Bank – August 2004 – March 2005 (coordination with Coordinating Ministry of Economy, Republic of Indonesia), Support for the Regional Government Borrowing System  
- JICA, September 2000 – April 2001, **Study on Small and Medium Enterprise Credit Portfolio and Banking HRD**  
- Japan Bank for International Cooperation (JBIC), 2002, Transfer Mechanism for Local Government Borrowing  
- World Bank, **Study on foreign assistant for SME and Cooperatives**  
- University of Birmingham (1995 – 1997), as Professor assistant in the following fields:  
o Development Finance and Banking  
o Project Evaluation  
o International Business Finance

		<ul style="list-style-type: none"> <li>o <b>Financial Statement Analysis</b></li> <li>- University of Birmingham (1995 – 1997), as translator of <b>comparative study in the field of local government and finance in the UK</b></li> </ul>
9b	Employer: Local	<ul style="list-style-type: none"> <li>- Lembaga Manajemen PPM (PPM Institute of Management), May 2007 to present, Director of Finance and Human Resources Development</li> <li>- <b>Bank Niaga</b>, Feb 2007 – June 2007, Competency Assessor of Private Banking Officers</li> <li>- Sekolah Tinggi (Graduate School of Management) PPM: Lecture in Corporate Finance, International Finance, Portfolio Investment, Risk Management, Corporate Valuation; Short listed of Dean.</li> <li>- <b>Bank Indonesia</b> (Central Bank of Indonesia): Research on Community Banking, Design of Guidelines of Approval on New Bank Establishment, Research on Non Performing Loans</li> <li>- <b>Bank Indonesia</b> (Central Bank of Indonesia): Research on Syariah Banking, January 2008</li> <li>- PT Binaman Utama: Consulting on Human Resources Management, Risk Management, Finance</li> <li>- Bappenas: Management Audit</li> <li>- Department of Public Works: Training on Integrated Economic Zone</li> <li>- <b>Bank Mandiri</b>, January 2004 – July 2004, Asset Liquidation Model</li> <li>- Perpamsi (Association of Water Supply Companies of Indonesia): Business Plan</li> <li>- BKPM (Coordinating Agency of Investment): Study on Local Investment Attractiveness</li> <li>- P3B (Center of Biology Research and Development): Business Plan</li> <li>- Bank Rakyat Indonesia, September 2000 – April 2001, Study on Small and Medium Enterprise Credit Portfolio and Banking HRD</li> </ul>
9c	Countries of experiences	: <ul style="list-style-type: none"> <li>- Indonesia</li> <li>- England</li> </ul>
10	Detailed Tasks Assigned	As a Team leader, the consultant will manage the team from the preparation to the end of assignment, administer activities and to report those activities. As the risk management advisor, the consultant will conduct the literature review on risk associated to RDA-SLA portfolio, analyze existing PDAM borrowings and the system, together with members of the team conducting field survey on PDAM restructuring, identify factors related to the risk, including willingness to pay and other relevant factors, formulate solution strategy based on a transparent and simple methodology on risk issues as part of solution strategy provided by other members of the team, design a detailed implementation plan for debt restructuring focusing on risk management as part of total implementation plan.
10.1	Assignment Position Period Task	<ul style="list-style-type: none"> <li>- <b>Financial Modeling of Slump Upgrading Facilities in Indonesia</b></li> <li>- <b>Senior Consultant</b></li> <li>- <b>October 2005 – September 2006</b></li> <li>- To analyse problems of housing provision in slump areas, to identify the concern of stakeholders of slump areas and slump dwellers, and to provide recommendation on financial modeling relevant and applicable for developing housing in slump areas in Indonesia that is affordable to the dwellers.</li> </ul>
10.1	Assignment Position Period Task	<ul style="list-style-type: none"> <li>- <b>Study on the utilization and valuation of excess properties of Bank Mandiri</b></li> <li>- <b>Researcher</b></li> <li>- January – July 2004</li> <li>- To coordinate a sub team of the researchers assigned to, firstly, separate properties into 2 groups: properties for sale and properties not for sale. Our sub team was responsible to evaluate and to design the valuation and selling strategies consisting of property packaging, promotion, pricing, and selling methods. We were also responsible to provide recommendations on the utilization of properties not for sale.</li> </ul>
10.2	Assignment Position  Period Task	: <ul style="list-style-type: none"> <li>- <b>Study on transfer mechanism of local government borrowings</b></li> <li>- Team leader of local consultant</li> <li>- Senior consultant</li> </ul> : September 2002 – March 2003 <ul style="list-style-type: none"> <li>- To conduct the analysis of current law on local borrowings and the status of local</li> </ul>

- borrowings
- To develop recommendations as the solution of past local borrowings and future model on local borrowing mechanism and approval
- 10.3    **Assignment**       :   **Organization audit of Bappenas**  
**Position**            :   - Team leader  
                               :   - Senior consultant  
**Period**             :   May 2003 – December 2003  
**Tasks**               :   Comprehensive organizational audit covering the following aspects:  
                               :   - Formulating performance indicators of Bappenas  
                               :   - Auditing and formulating recommendations on organization and structure  
                               :   - Auditing and formulating recommendations on organizational system  
                               :   - Auditing and formulating recommendations on human resource  
                               :   - Auditing and formulating recommendations on facilities  
                               :   - Auditing and formulating recommendations on financial management
- 10.4    **Assignment**       :   **Study on Small and Medium Enterprise Credit Portfolio and Banking HRD**  
**Position**            :   Senior Consultant  
**Period**             :   September 2000 – April 2001  
**Task**                :   - To conduct the analysis of small and medium of credit portfolio  
                               :   - To conduct the analysis of human resource competencies to handle those credit  
                               :   - To develop recommendation on credit approval and enhancement of human resource competencies
- 10.5    **Assignment**       :   **Business Plan of Pension Fund of Indonesian Water Supply Consortium**  
**Position**            :   - Team leader  
                               :   - Senior consultant  
**Period**             :   June 2000 – December 2000  
**Task**                :   - To study external and internal factors of Pension Fund of PAMSI to identify opportunities, threats, strengths, weaknesses, and key success factors of Pension Fund of PAMSI  
                               :   - To develop a new strategic plan of the pension fund
- 10.6    **Assignment**       :   **Study on the rating of local investment competitiveness**  
**Position**            :   Advisor  
**Period**             :   May 2003 – November 2003  
**Task**                :   - To develop a model of rating for local investment competitiveness  
                               :   - To develop the tools of collecting data  
                               :   - To conduct the analysis of the data  
                               :   - To evaluate the investment rating of local government  
                               :   - To assist report writing and presentation
- 10.7    **Assignment**       :   **Policy on the role of central, province, and district levels on resettlement program**  
**Position**            :   Senior consultant  
**Period**             :   January 2002 – May 2002  
**Task**                :   - To evaluate the current model of resettlement program, including its strengths and weaknesses  
                               :   - To provide the recommendations on new resettlement model
- 10.8    **Assignment**       :   **Financial and institutional sustainability of P3B (Center of Biology Research and Development)**  
**Position**            :   - Team leader  
                               :   - Senior consultant  
**Period**             :   April 1999 – April 2000  
**Task**                :   To study the market potential of research products and services. The market consists of commercial segment, government, domestic NGOs, and foreign NGOs. Also to study the researchers and financial capacity of the institute. One important task is to recommend an independent business development center to channel the research institute and market. The main jobs of the business development center are to market the research products and services and to identify market demand

- 10.9 **Assignment** : **Comparative studies of local government in England**  
**Position** : Counterpart  
**Period** : 1995 – 1997 ( in several batches, intermittent)  
**Tasks** : - To assist Indonesian local government officers in meeting with various parties of local government in Great Britain.  
- Those parties include: Scottish Water Companies (Glasgow), Waste management, incineration, fire brigade city management (Southampton)
- 10.10 **Assignment** : **Study on foreign assistant for SME and cooperatives**  
**Position** : Financial expert  
**Period** : July 1992 – December 1992  
**Tasks** : - To identify problems faced by SME and cooperative as well as micro business  
- To provide recommendation on micro financing
- 10.11 **Assignment** : **Training design of environment management for Centers of Environmental Studies**  
**Position** : Training design specialist  
**Period** : 2001  
**Task** : - To conduct TNA ( training need assessments) for staff of PSL (Centers of Environmental Studies)  
- To recommend various training based on the needs identified and levels of expertise  
- To design various training modules
- 10.12 **Assignment** : **Study of Balanced Score Card of a retail company**  
**Position** : - Team leader  
- Consultant  
**Period** : 2001  
**Task** : - To evaluate the business practice of the retail company  
- To identify the business and strategy map of the company  
- To design the Balanced Score Card to control the corporate strategy
- 10.13 **Assignment** : **The study of a hotel investment and financing strategy**  
**Position** : Business and finance consultant  
**Period** : 2001 – 2002  
**Task** : - To conduct external and internal analysis of the owner and its company in order to identify opportunity, threats, strengths, weaknesses, and key success factors of hotel business  
- To design investment plan  
- To design financing strategy  
- To take part in negotiation on financing with fund provider
- 10.14 **Assignment** : **The study of development plan**  
**Position** : Consultant  
**Period** : April 2003 – December 2003  
**Task** : - To conduct external and internal analysis of the owner and its company in order to identify opportunity, threats, strengths, weaknesses, and key success factors of hotel business  
- To develop development, 2004 – 2010
- 10.15 **Assignment** : **Investment and financing of KAPET (Integrated Economic Development Area) in Indonesia – Ministry of Public Works**  
**Position** : Researcher and trainer  
**Period** : June 2003 – August 2003  
**Task** : - To conduct study of investment and financing opportunity of KAPET  
- To train the officers of KAPET on investment and financing issue
- 10.16 **Assignment** : **Setting up foundations and micro and SME incubation – World Bank**

- Position** : Finance expert  
**Period** : 1999  
 To study the demand for market/society where the foundations will be established. This is to identify products or services that can be provided by cooperatives. Next step is to study the financial capacity of potential members of cooperatives in order to determine obligation and regular contributions. Also to system of procedures of cooperative operations.  
 One important aim of the cooperatives is to incubate new entrepreneurs; therefore, the tasks also include the incubation system for micro and SME initiated by cooperative members.  
 Another key task is to prepare a cooperative to set up and develop it as a profit-oriented business and a social-oriented activity
- 10.17 Assignment** : **The study on human research system of Bank Expor Impor Indonesia**  
**Position** : Consultant  
**Period** : 1991 – 1992  
**Task** : In Job Analysis, the main task is to identify types of jobs, skills or expertise required to conduct such jobs, relationship among jobs in an organization. The results of job analysis is to determine job content and value, job description and remuneration system.  
 In Job Description Analysis of a Bank, one of the tasks is to identify the scope and the role of works of each position, the qualifications needed, and interaction among units within the bank. Another task is to prepare written report of job description. The report has to ease management to use it to determine job requirement, staff requirement, training programs, career path, and other aspects of human resources development
- 10.18 Assignment** : **Study on salary system of Tempo magazine**  
**Position** : Consultant  
**Period** : 1990  
**Task** :
  - To conduct the existing salary system in the company
  - To identify job factors of all positions in the company
  - To design a new salary system
- 10.19 Assignment** : **Study on job analysis, job specification, and design of job description of TASPEN**  
**Position** : Consultant  
**Period** : June 1992 – October 1992  
**Task** :
  - To conduct analysis of existing jobs in TASPEN
  - To evaluate job load of each position
  - To design job description
- 10.20 Assignment** : **Study on privatization of harbor**  
**Position** : Advisor  
**Period** : 2001  
**Task** : To assist a researcher to design a privatization strategy of harbor
- 10.21 Assignment** : **Bank asset and liability management**  
**Position** : Research advisor  
**Period** : 1999  
**Task** : To assist a team of researchers to conduct an ALMA strategy of a bank in Indonesia
- 10.22 Assignment** : **Rupiah and its exchange rate management by Bank Indonesia**  
**Position** : Advisor  
**Period** : 1999  
 To assist researcher to conduct a exchange rate management of Rupiah
- 11 Employment record**  
**Period** : 1998 – current  
**Employer** : Sekolah Tinggi Manajemen PPM

- Position : Faculty member  
Description of duties : Responsible of managing all subjects and research in finance
- Period : January 2003 – December 2003  
Employer : PT Binaman Utama  
Position : Consultant  
Description of duties : Conducting consulting activities, mainly in finance and Strategy
- Period : January 1998 – December 2002  
Employer : Lembaga Manajemen PPM  
Position : Trainer  
Description of duties : Conducting TNA, designing training, and conducting training Marketing training programs
- Period : 1995 – 1997  
Employer : The University of Birmingham, England  
Position : Professor assistant  
Description of duties : Conducting classes on:  
- project evaluation  
- financial statement analysis  
- development finance  
- multinational business finance  
Becoming counterpart of comparative study on local government
- Period : September 2002 – March 2003  
Employer : UFJ – JBIC  
Position : Senior Consultant  
Description of duties : Managing local consultant  
Conducting study
- 12 Published articles
- Valas di mata exportir and importir (*Foreign exchange in the eye of exporters and importer*)
  - Paritas daya beli (*Purchasing power parity*)
  - Investasi valas bias merugi (*Foreign exchange investment may get loss*)
  - Pola Investasi Untuk Manajemen Perusahaan Secara Integral
  - Kelangkaan Sumber Daya Manusia Setelah Tahun 1990
  - Mengelola Penanaman Modal Asing Di masa depan
  - Glasnost & Perestroika di US gairahkan ekonomi Eropa Timur
  - Pasar tunggal Eropa dan regional memerlukan pendekatan khusus
  - Masyarakat Belum Banyak Mengetahui Keunggulan Pemilikan Saham
  - Memasuki Era Baru Perdagangan Internasional
  - Peningkatan Kesejahteraan Ekonomi Pengusaha Kecil Melalui Repelita V
- 13 Published books
- Manajemen Risiko Korporat (*Corporate Risk Management*), 2008, PT Pustaka Binaman Presindo, Jakarta
  - Manajemen Risiko Korporat Terintegrasi (*Integrated Corporate Risk Management*), 2004, PT Pustaka Binaman Presindo, Jakarta
  - Restrukturisasi Perusahaan berbasis Nilai (*Value-Based Corporate Restructuring*), 2004, PT Pustaka Binaman Presindo, Jakarta
  - Prinsip-prinsip Ekonomi makro, 2006, PT Pustaka Binaman Presindo, Jakarta
  - *An Overview of Indonesian Capital market Structure and Its Changes*, PT Pustaka Binaman Utama, 1999
  - *The Impacts of Block, Foreign, and Regular Trades on Market Returns*, PT Pustaka Binaman Utama, 1999
  - *The Strength of Influence of capital Market Movements on Different Size of Market Trading Activity*, PT Pustaka Binaman Utama, 1999
  - *The Behaviour of Trading Activity and Market Fluctuation*, PT Pustaka Binaman Utama, 1999

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| 14 | Papers<br>published in<br>Academic<br>Journal | <ul style="list-style-type: none"><li>- <i>Introduction to Underwriting in Initial Public Offering</i>, PT Pustaka Binaman Utama, 1999</li><li>- <i>Does Individual Share Price Fluctuation React to Big Investors?</i>, PT Pustaka Binaman Utama, 1999</li><li>- Djohanputro, Bramantyo, <i>Event Study Berupa Stock Split untuk Menguji Efisiensi Pasar Modal (Stock Split Event Study to Test Capital Market Efficiency)</i>, Journal of Management and Business Review, Vol 1 No 1 July 2004</li><li>- Djohanputro, Bramantyo, <i>The Impacts of Foreign and Block Trades Upon Returns and Volatility on the Jakarta Stock Exchange</i>, SSC-R de Manila Faculty Research Journal, Vol IX No 1, January to June 2006.</li><li>- Djohanputro, Bramantyo, <i>The Change of Indonesian Capital Market Structure</i>, Jurnal Ilmiah Akuntansi Akuntabilitas, Vol 6 No 1, 1 September 2006.</li><li>- Djohanputro, Bramantyo, <i>Underpricing, Market Share, and Ex Ante Uncertainty of Underwriting</i>, Journal of Management and Business Review, Vol 4 No 1 January 2007</li></ul> |
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